Annual Report 2009 Leading the Way to the Future



Leading the Way to the Huture

Message from the President	8 - 9
Special Feature The Dematerialization of Stock Certificates	10 - 13
Corporate Governance	14 - 17
Business Overview	
Book-Entry Transfer System for Stocks, etc.	18 - 21
Book-Entry Transfer System for Commercial Papers and Corporate Bonds	22 - 27
Book-Entry Transfer System for Investment Trusts	28 - 31
DVP* Settlement Services for NETDs**	32 - 35
Pre-Settlement Matching System (PSMS)***	36 - 39
Custody Services for Foreign Stocks, etc.	40 - 43
International Relationships	44 - 47
Analysis of Business Performance and Financial Results	48 - 49
Financial Section	
Consolidated Financial Statements	50 - 62
Report of Independent Auditors	63
History	64 - 65
Corporate Data	66 - 67

Contents

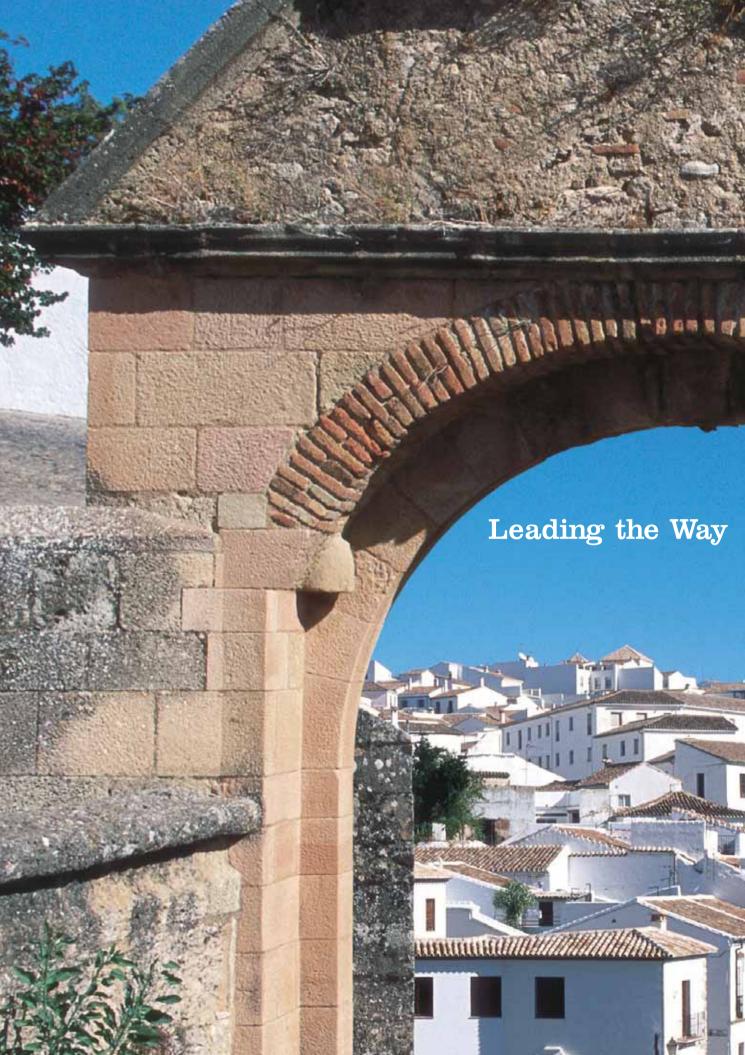
Annual Report 2009

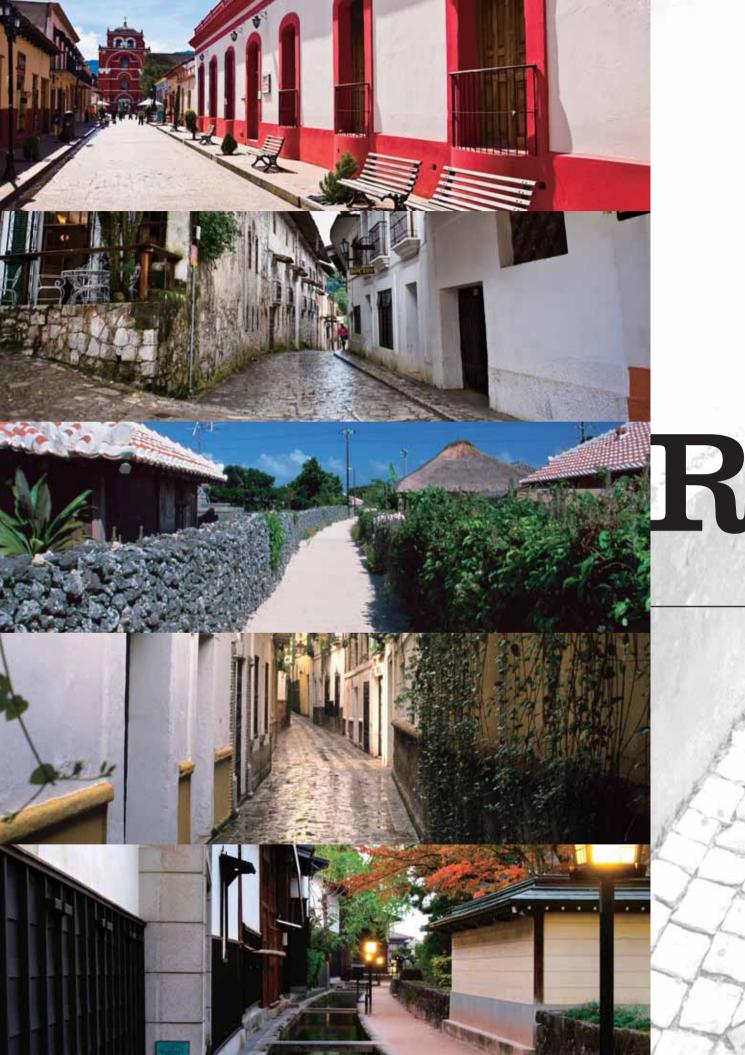
Japan Securities Depository Center, Inc.

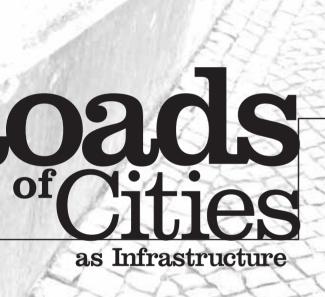
^{*} DVP: Delivery versus Payment. This system simultaneously attaches specific conditions to the delivery of and payment for securities.

 $[\]ast\ast$ NETDs: non-exchange transaction deliveries

^{***} Pre-Settlement Matching System (PSMS): This central matching system automatically confirms the contents of trade and settlement, such as trade names/amounts, counterparties and account numbers.



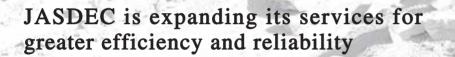




A strengthened settlement infrastructure and greater globalization:

JASDEC's securities clearing and settlement infrastructure serves as a solid foundation for the capital markets in Japan. We are committed to improving certainty and efficiency in our services and further reducing the cost for issuers and financial intermediaries. In January 2009, the dematerialization of stock certificates was successfully launched, enabling the entire process for securities transactions from trading to settlement to be conducted electronically and seamlessly, without any manual intervention. JASDEC also fully understands its public responsibility and focuses on providing more reliable and secure clearing and settlement services. Dematerialization not only eliminates the risk of loss or theft of stock certificates, but also reduces the risk of clerical or administrative errors. JASDEC has realized a safe and secure transaction system to meet investors' needs and protect their assets.

In addition, JASDEC has begun initiatives to address the growing trend towards cross-border consolidation of capital markets. To offer functional excellence in services to meet the operational demands of a more global market,



JASDEC is working to achieve rapid improvements in operational processes and develop new businesses in a flexible manner. In May 2006, JASDEC launched a custody and book-entry transfer system for foreign stocks. Keeping a close eye on current trends in the standardization of securities clearing and settlement systems for major markets, JASDEC is making steady progress in the internationalization of its systems. We believe these efforts will help strengthen the competitive position of Japanese securities markets. In the field of external activities, JASDEC is also working to enhance communication with central securities depositories (CSDs) around the world. In addition to information and personnel exchanges, we have signed memorandums of understanding to develop cooperative relationships with overseas CSDs. In line with fundamental changes in the market environment both in Japan and overseas, as well as in the market's structure, JASDEC is committed to promoting further reform of its securities clearing and settlement system through the adoption of global standards in Japan.

Path of Natu

as Globalization



