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Haruhiko Kato, President & CEO



In playing the role of an important foundation for the financial and capital market as a central securities depository (CSD), JASDEC strives to conduct stable operations of its systems and services, and to provide a reliable, convenient and efficient settlement infrastructure so as to contribute to the vitalization of Japan's financial and capital markets and enhance international competitiveness.

We made a changeover to a company with nominating committee, etc. to enhance corporate governance and the transparency of management. In addition, JASDEC conducts continuous reforms from the perspectives of users including investors, issuers and intermediaries, and addresses the following challenges:



Contribution to Development of Japan's Financial and Capital Markets and Reinforcement of Robust and Efficient Operation

1 | Contribution to the revitalization of Japan's financial and capital markets

With reference to reports such as the Japan Revitalization Strategy (Revised 2015) issued by the government and the report of the Council for Tokyo Global Financial Center promotional activities jointly held by JSDA, JPX, JITA and JIAA^{*1}, we will contribute to efforts such as shortening the settlement cycle for Japanese government bonds and shares, and expanding services of CSD and clearing house, etc. to improve market convenience and vitality, and to establish Tokyo as a global financial center.

3 | Conducting research and international activities that contributes to operation

We will conduct research, analysis and information collection pertaining to the medium- and long-term business prospects of the JASDEC Group. We will also conduct research on the latest trends in global settlement services through cooperative relationships with foreign CSDs and activities at international organizations such as ACG, WFC, ABMF, ISO/TC68 ISO20022 Securities SEG, SMPG, APAC RMPG^{*2}.

2 | Further reinforcement of stability and efficiency of operation

We will achieve further stability and efficiency of operations through a strong grasp of factors including domestic and global trends around the JASDEC Group, future vision of securities settlement structure and services, and the needs of users. We will also review and reinforce current operations, and optimize and standardize operations in a cross-sectional manner across the group.

^{*1}
 JSDA : Japan Securities Dealers Association
 JPX : Japan Exchange Group
 JITA : Investment Trusts Association, Japan
 JIAA : Japan Investment Advisers Association

^{*2}
 ACG : Asia-Pacific Central Securities Depository Group
 WFC : The World Forum of CSDs
 ABMF : ASEAN+3 Bond Market Forum
 SEG : Standards Evaluation Group
 SMPG : Securities Market Practice Group
 APAC RMPG : The Asia-Pacific Regional Market Practice Group



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Further Strengthening of Administrative Structure

1 | Strengthening of risk management

We will ensure robust safety and security necessary for the financial market infrastructure by strengthening management of risks such as operational risks, information system risk; and, in particular, risks related to service stability and efficiency, business risks and financial risks. In addition, we will improve the dual-site operation scheme commenced in February 2016 and enhance simulation exercises of the Business Continuity Plan in case of a disaster.

2 | Strengthening of human resource development

We will review general human resources-related systems to develop vibrant organization. In addition, we will develop diverse human resources through temporary transfer of staff to other financial market infrastructures and financial institutions, and interaction with overseas CSDs.

3 | Enhancement of financial base

Recognizing JASDEC's public role as a financial market infrastructure, we seek to reduce costs in order to provide efficient services. In addition, we will further enhance financial foundation not only by ensuring financial soundness and stability, but also by increasing internal reserves in line with strategic objectives.

We position IT as a “key element of administration” and work across the group to focus on structure and operations of high quality settlement system.

1 Securing Settlement Infrastructure Stability

We fully utilize rapidly advancing IT to ensure stable business operation and provide a dependable, efficient and secure infrastructure that is resilient to changes in the environment. In addition, we achieve effective use of resources as well as a reduction in costs.

2 Improving Settlement Services

We swiftly respond to changing environments and the diversifying needs of customers, and improve settlement services to promote active market participation of domestic and global issuers and investors.

3 Strengthen IT

We seek to improve IT skills and strengthen IT engagement as a key provider of settlement services. By achieving this, JASDEC takes the initiative on structuring and operating systems that provides services with high customer satisfaction.

Through the initiatives above, we are determined to operate and provide systems and services in a stable manner. Always keeping the best practice of global settlement system in mind, we also improve and strengthen our operations to provide internationally recognized functions. We commit ourselves to satisfying the trust and expectations of our users.

Haruhiko Kato, President & CEO